INVITATION TO TENDER No. MPGXC004302
FOR
The Co-ordination and Controlling of Quality Control Activities (Assurance/ Inspection) and Performance of Physical Inspection in Maintenance and Outage Services for the period of 3 years at Arnot Power Station.

Deadline for tender submission: 27 October 2016 hours on 10:00 (South African Standard Time)

Enquiry is set aside for Black owned companies that are 50%+1 who are from Nkangala District Municipalities.

TENDERER’S NAME: ________________________

PRICE (IF APPLICABLE): ________________________
Eskom Holdings SOC Limited

Group Technology and Commercial
Tactical Sourcing Department
Arnot Power Station
Private bag X2
RIETKUIL
1097
www.eskom.co.za

Date: 04 October 2016  Ref: MPGXCC004302  Enquiries: Reginah Ntshauba
☎ 013 297 9352

INVITATION TO TENDER
The services are: The Co-ordination and Controlling of Quality Control Activities (Assurance/Inspection) and Performance of Physical Inspection in Maintenance and Outage Services for the period of 3 years at Arnot Power Station.

We invite you to submit a tender to provide the services identified above. The list of documents provided for the purpose of the tender is attached to this Letter of Invitation.

The scope of work is given in part 3 of the NEC3 Professional Services Contract. The terms and conditions of the proposed contract are identified in Agreements and Contract Data.

Eskom Holdings SOC Limited’s Standard Conditions of Tender specifies the actions to be taken during the process of tendering. The section entitled ‘Tender Data’ provides the details which make the standardised Conditions of Tender specific to this tender, including the criteria you are required to comply with in order to be able to submit a tender in response to this Invitation.

The tender documents are supplied to you on the following basis: (complete/delete/add as applicable).

• Free of charge

We have delegated the responsibility for this tender to Eskom Holdings Limited’s Representative whose name and contact details are given in the Tender Data. We deem that a submission of a tender by you in response to this invitation constitutes your acceptance of the Conditions of Tender.

PLEASE RETURN THIS PAGE WITH YOUR TENDER
Invitation to Tender - Professional Services Contract

Please complete the attached Acknowledgement Form and return by Fax as indicated on the form within 5 days of receiving this invitation. If you do not intend submitting a tender kindly return all the enclosed documentation together with the Acknowledgement Form, giving your reason for not wishing to participate.

Tender documentation can be obtained via the following: It may be downloaded from http://mp2mas17.eskom.co.za/tenderbulletin/search.asp

Tender documents may be downloaded as follows:
Click on Tenders
Click on What's out to tender
Click Eskom's Tender bulletin
Click on General Search
Click on Search

We look forward to receiving and evaluating your tender.

Yours faithfully,

[Signature]

Mr. Mashuda Mathantshani
Procurement Manager
Arnot Power Station
Group Technology and Commercial
Tactical Sourcing

Please return this page with your tender
INVITATION TO TENDER - PROFESIONAL SERVICES CONTRACT

FAX BACK FORM

TO: ESKOM HOLDINGS SOC LIMITED's Representative
    ARNOT POWER STATION
    PRIVATE BAG X2
    RIETKUIL, 1097

FROM

Attention Reginah Ntshauba

Fax No. 013 297 9100

INVITATION TO TENDER NO. MPGXC004302

ACKNOWLEDGEMENT: RECEIPT OF INVITATION TO TENDER FOR THE PROVISION OF THE CO-ORDINATION AND CONTROLLING OF QUALITY CONTROL ACTIVITIES (ASSURANCE/INSPECTION) AND PERFORMANCE OF PHYSICAL INSPECTION IN MAINTENANCE AND OUTAGE SERVICES FOR THE PERIOD OF 3 YEARS AT ARNOT POWER STATION.

We are in receipt of Eskom Holdings SOC Limited's letter dated 04 October 2016. We confirm that the documentation received by us is: (delete / complete as applicable)

Either: Correct as stated in the attached list of Contents, and that each document is complete. (tick box if documentation complete)

Or: Incorrect or incomplete for the following reasons:

Please select either statement 1 or 2 below and delete the other:

1 We have noted the deadline for tender submission (given in the Tender Data) and will be submitting our tender before then and as instructed. We propose to submit a tender in the name of the organisation stated above.
   (delete if the following is not applicable)
   The organisation stated above is a joint venture between:

2 We do not intend to submit a tender for this service, and return all of the attached documentation herewith. Our reason for not wishing to submit a tender is as follows:

PLEASE RETURN THIS PAGE WITH YOUR TENDER
Yours faithfully

for the tenderer

PLEASE RETURN THIS PAGE WITH YOUR TENDER
CONTENTS

1. INVITATION TO TENDER

1.1. Tender Data

1.2. Eskom Holdings SOC Limited's Standard Conditions of Tender (Available at [www.eskom.co.za](http://www.eskom.co.za) under "Tender Bulletin" and from Eskom Holdings SOC Limited’s Representative).

2. TENDER RETURNABLES

<table>
<thead>
<tr>
<th>ITEM</th>
<th>DESCRIPTION</th>
<th>Mandatory for Evaluation</th>
<th>Mandatory for points allocation</th>
<th>Mandatory for contract award</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial Non-Negotiable Tender Returnable-(To be submitted with the Tender, Tenderer will be disqualified if the following returnable are not submitted with the tender)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.</td>
<td>Completed NEC3 Professional Service Contract: C2.2 Price List</td>
<td>√</td>
<td>√</td>
<td></td>
</tr>
<tr>
<td>Commercial Negotiable Tender Returnable-To be submitted with the Tender</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2.</td>
<td>Completed form of offer and acceptance-NEC3 Professional Service Contract.</td>
<td>√</td>
<td></td>
<td>√</td>
</tr>
<tr>
<td>3.</td>
<td>Completed data provided by the contractor- NEC3 Professional Service Contract.</td>
<td>√</td>
<td></td>
<td>√</td>
</tr>
<tr>
<td>4.</td>
<td>Completed form CPA (General) - Escalation formula) with proposal from the supplier</td>
<td>√</td>
<td></td>
<td>√</td>
</tr>
<tr>
<td>5.</td>
<td>Supplier Evaluation Pack for Service Providers- PAYE(Pay As You Earn) questionnaire to be completed and signed by the commissioner of oath</td>
<td>√</td>
<td></td>
<td>√</td>
</tr>
<tr>
<td>6.</td>
<td>Initial each and every page of Eskom Holdings SOC Limited standard condition of tender</td>
<td>√</td>
<td></td>
<td>√</td>
</tr>
<tr>
<td>7.</td>
<td>A signed letter confirming acceptance of Eskom’s NEC3 Engineering and Construction Short Contract terms and conditions</td>
<td>√</td>
<td></td>
<td>√</td>
</tr>
<tr>
<td>8.</td>
<td>Declaration of Shareholding and Directorship –CK2 or CM 29</td>
<td>√</td>
<td></td>
<td>√</td>
</tr>
<tr>
<td>Condition of Supplier Registration with the Supplier Application Form (Only suppliers who are not registered on the Eskom Vendor Database - Supplier registration is a pre-requisite for contract award) (Please note that this is not a Tender returnable, it contain list of required documents to those suppliers who are not yet registered on the Eskom vendor database)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>A Valid B-BBEE Verification Certificate issued by an Accredited Verification Agency or sworn affidavit</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Certificate, statement or declaration confirming compliance with the Employment Equity Act of 1998 (if employing more than 50 employees)</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Submit an Original Valid SARS Tax Clearance certificate according to Preferential Procurement Policy Framework Act 2000 issued by the South African Revenue Services.</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Completed Supplier Declaration of Interest</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Completed Authority to submit offer/tender (Confirms the authority of the Supplier's representative to act as an authorized agent on behalf of the Supplier)</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Completed Declaration of Fair Bidding Practices</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## INVITATION TO TENDER - PROFESIONAL SERVICES CONTRACT

<table>
<thead>
<tr>
<th>Unique Identifier</th>
<th>240-55149828</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revision</td>
<td>1</td>
</tr>
<tr>
<td>Revision Date</td>
<td>October 2015</td>
</tr>
<tr>
<td>Group technology &amp; Commercial Division</td>
<td></td>
</tr>
</tbody>
</table>

### 16. Completed Preference points claim form in terms of the preferential procurement regulations 2011

|                      | ✓            | ✓            | ✓            |

### 17. Completed Appendix A and B(Commercial)

|                      | ✓            |

### 18. Supplier Confidential and Non-Disclosure Agreement (NDA)

|                      | ✓            |

**Technical/Engineering Non-Negotiable Tender Returnable (To be submitted with the Tender, Tenderer will be disqualified if the following returnable are not submitted with the tender)**

### 19. Expertise and references where similar services were rendered (Name of Company with contactable details)

|                      | ✓            |

### 20. Attach cv and qualification of the personnel (With Power plant operation experience – Minimum 3 years) and Engineers with ECSA registered.

|                      | ✓            |

### 21. Company Organogram related to the Scope of work

|                      | ✓            |

### 22. Previous copy of Quality Control Plan

|                      | ✓            |

**SHE Tender Returnable-Objective Criteria, To be submitted with the Tender**

### 23. Baseline SHE risk assessment

|                      | ✓            | ✓            | ✓            |

- Proof of SHE competency
- Acknowledgement of Eskom’s rules and requirements
- Health and Safety plan
- Valid letter of good standing
- SHE policy
- Safety Questionnaire or Checklist

**NB:** DOCUMENTS MANDATORY FOR POINTS ALLOCATION MUST BE SUBMITTED WITH THE TENDER. IF NOT, THE TENDER WILL BE NON-RESPONSIVE!

**NB:** ALL DOCUMENTS REQUESTED AS TENDER RETURNABLES MUST BE SUBMITTED FOR COMPLETION OF CONTRACT AWARD!
NB: TENDER SUBMISSION FORMAT

Tender to be submitted according to this invitation to tender numbering, sequence and headings.

NB: Failure to submit all tender returnable will results in tenderer being non-responsive.

3. AGREEMENTS AND CONTRACT DATA

3.1. Form of Agreement and Employer's Acceptance
3.2. Contract Data Part 1: Data provided by the Employer

4. CONTRACT PRICES (Contract award stage only.)

5. EMPLOYER'S SCOPE

5.1. See list of contents within the document itself.

6. CONSULTANT'S SCOPE (Not applicable)
Tender Data

1 General

[1.1] Eskom Holdings SOC Limited’s Representative is

- Name: Reginah Ntshauba
- Address: Arnot Power Station
  Private Bag X2
  RIETKUIL
  1097
- Tel No.: 013 297 9352
- Fax No.: 013 297 9100
- E-mail: NtshauMR@eskom.co.za

[1.1] A tenderer is a person, partnership, firm or company eligible to submit a tender in response to this invitation only if it is (complete / delete / add as applicable):

- Registered (country): Republic of South Africa
- Other (specify): Tenderers who do not meet Eskom’s mandatory requirements will result in the tenderer not being evaluated further. Eskom requires all tenderers to comply with the Eskom’s specifications.

2 Tenderer’s obligations

[2.3] The tender documents are

- listed in the Invitation to Tender, and
- Addenda [2.7; 3.2] issued by Eskom Holdings SOC Limited

[2.8] A Non-compulsory site clarification meeting has been arranged for tenderers as follows:

- Commence at: 10H30
- On: 12 October 2016
- The venue is: Rietkui Conference Room (Arnot-Rietkui Country Club situated at Rietkui Property)
- The meeting arrangement is non-compulsory site clarification.

NB: This session will provide tenderers an opportunity to clarify certain aspects as set out in the tender document.

[2.9] The closing date and time for clarification of queries is 5 working days before the deadline for tender submission (20 October 2016@15:30). Please note that No tenderer is allowed to contact the contract manager in anyway before contract award. All clarification of queries must be sent to a Buyer in writing via E-mail (NtshauMR@eskom.co.za) or Fax no. +27 13 297 9100/88 539 9597. The single point of contact of all queries is a Buyer.
The extension of tender time is 5 working days (20 October 2016) before the deadline for the submission of tenders and subject to acceptance by Eskom Holdings SOC Limited.


[2.16] Alternative tender(s) may be based only on the following criteria and subject to acceptance by Eskom Holdings Limited.

- A different completion date.
- A different main option and other combinations of secondary option clauses, acceptable to Eskom Holdings Limited, selected from the NEC3 Professional Services Contract.
- Different technical methods and specifications.

[2.18] The tender may be for the whole only/part of the services

[2.19] Tender returnables are generally in the document called Tender Returnables, but may also be in other tender documents where the tenderer is requested to return something as part of his tender.

[2.20] The tender shall be submitted as One original hard copy plus One hard copy of the original document of each of the technical, commercial and financial documents and other tender documents where the tenderer is requested to return something as part of his tender, failure to submit necessary copies of a tender will disqualify the supplier.

NB: Suppliers submitting copies which are materially incomplete for purposes of evaluation will also be disqualified.

NB: Kindly ensure that all documents are submitted as per tender returnable list.

[2.22] The invitation to tender number is MPGXC004302.

[2.23] The tender shall be addressed to Eskom Holdings SOC Limited as follows:

"STRICTLY CONFIDENTIAL"
ENQUIRY NUMBER: MPGXC004302
ENQUIRY CLOSING DATE: 27 OCTOBER 2016
ENQUIRY CLOSING TIME: 10:00 (South African Standard Time)
Arnot Power Station
Private Bag X2
RIETKUIL
1097

DESCRIPTION: THE CO-ORDINATION AND CONTROLLING OF QUALITY CONTROL ACTIVITIES (ASSURANCE/ INSPECTION) AND PERFORMANCE OF PHYSICAL INSPECTION IN MAINTENANCE AND OUTAGE SERVICES FOR THE PERIOD OF 3 YEARS AT ARNOT POWER STATION.

[2.25] The place for delivery of the tender is Eskom Holdings SOC Limited's Tender Box located at
TENDER BOX, GROUND FLOOR
NO. 10 SMUTS AVENUE
WITBANK / EMALAHLENI
MPUMALANGA

Marked: Confidential Tender No. MPGXC004302

Please note that map link for Tender box is uploaded on the Tender bulletin for direction.

(NOTE: TELEGRAPHIC, TELEPHONIC, TELEX, FACSIMILE, E-MAIL AND LATE TENDERS WILL NOT BE ACCEPTED).

[2.25] The deadline for tender submission is 10H00 hours on 27 October 2016.

[2.27] The validity period is 12 weeks.

[2.33] Engie Holdings SOC Limited's requirement regarding BEE/Black Women-owned Suppliers are as follows:

"Special Condition – The contract is open to Nkangala District Municipalities for Black owned companies that are 50%+1

To fulfil Engie mandate: Which is to achieve maximum and sustainable local development impact through leveraging Engie’s procurement spend in a manner that allows flexibility within the business in order to accommodate government local development initiatives and policies” the following special conditions of tender will apply:

Special Conditions of this tender

The objective criteria of this package are to:

- Advance participation of Small businesses especially Black owned companies that are 50%+1 that are from Nkangala District Municipalities.
- The above will assist the business in achieving the BO Key Performance Area target.
3 Eskom Holdings SOC Limited's Undertakings

- [3.4] There will be no tender opening and prices will not be read out.
- [3.14] Eskom Holdings SOC Limited's Representative will evaluate tenders in accordance with:

**PPPFA**

Eskom requires all tenderers to comply with the Eskom's specifications. Tenderers who do not meet Eskom's specification will result in the tenderer not being evaluated further.

**Functionality**

<table>
<thead>
<tr>
<th>Technical</th>
<th>Functionality Criteria</th>
<th>Maximum Number of Points percentage Weightings</th>
</tr>
</thead>
<tbody>
<tr>
<td>Functionality</td>
<td>Engineering&lt;br&gt;Expertise and references where similar services were rendered (Name of Companies with contactable details)&lt;br&gt;NB: Score will be based on all or nothing</td>
<td>100%</td>
</tr>
<tr>
<td></td>
<td>Attach cv and qualification of the personnel (With Power plant operation experience - Minimum 3 years)&lt;br&gt;NB: Score will be based on all or nothing</td>
<td>15%</td>
</tr>
<tr>
<td></td>
<td>Company Organogram related to the Scope of work</td>
<td>60%</td>
</tr>
<tr>
<td></td>
<td>Previous copy of Quality Control Plan</td>
<td>10%</td>
</tr>
</tbody>
</table>

**Overall Minimum Threshold is 75%**

A weighted score-card approach is used to evaluate the technical compliance of the tenders against the specifications. Tenders need to have a weighted score of **75%** or more to technically qualify for further evaluation.
INVITATION TO TENDER - PROFESSIONAL SERVICES CONTRACT

Unique Identifier 240-55149828
Revision 1
Revision Date October 2015
Group technology & Commercial Division

Eskom Procurement and Supply Chain Management Procedure (32-1034) in conjunction with the Preferential Procurement Policy Framework Act (PPPFA), No.5 of 2000:

NB: Tenderers will be expected to score at least a minimum threshold of 75 points to proceed to the next phase, if tenderers scores below 90 points will be considered technically unacceptable.

A 3 (three) step evaluation method will be followed after the Basic Compliance and Mandatory requirements as follows:

1. Functionality, 2. Price preference system 90/10, 3. Objective Criteria

Basic Compliance:

- Review tender submission for compliance to all submission requirements
- Ensure mandatory requirements are met

Step 1: Functionality

Functionality will be evaluated as per the table below:

<table>
<thead>
<tr>
<th>Functionality Criteria</th>
<th>Weightings</th>
<th>Overall Minimum Threshold for Qualification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technical</td>
<td>100%</td>
<td>75%</td>
</tr>
</tbody>
</table>

Step 2: Price and Preference Analysis (must always be the final step)

- Calculate price points out of 90 (Price = Tendered (tactical) or evaluated (project) price)
- Maximum 10 points may be allocated to specific goals
- Apply preference points according to B-BBEE level contribution
- Add price points and preference points
- Select tender with highest points (Price Points + Preference Points)

90 Points

\[ P_{90} = 90 \left( 1 - \frac{P_{t}}{P_{min}} \right) \]

\[ P_{min} \]
<table>
<thead>
<tr>
<th>B-BBEE</th>
<th>Qualification</th>
<th>Number of Points (80/10 system) For procurement above R1 million</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>≥ 100 points</td>
<td>10</td>
</tr>
<tr>
<td>2</td>
<td>≥ 85 points &lt; 100 points</td>
<td>9</td>
</tr>
<tr>
<td>3</td>
<td>≥ 75 points &lt; 85 points</td>
<td>8</td>
</tr>
<tr>
<td>4</td>
<td>≥ 65 points &lt; 75 points</td>
<td>5</td>
</tr>
<tr>
<td>5</td>
<td>≥ 55 points &lt; 65 points</td>
<td>4</td>
</tr>
<tr>
<td>6</td>
<td>≥ 45 points &lt; 55 points</td>
<td>3</td>
</tr>
<tr>
<td>7</td>
<td>≥ 40 points &lt; 45 points</td>
<td>2</td>
</tr>
<tr>
<td>8</td>
<td>≥ 30 points &lt; 40 points</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>Non-compliant contributor</td>
<td>&lt; 30 points</td>
</tr>
</tbody>
</table>

Step 3: Objective Criteria (Supplier Development and Localisation)

Special Condition – The contract is open to Nkangala District Municipalities for Black owned companies that are 50%+1

To fulfil Eskom mandate: Which is "to achieve maximum and sustainable local development impact through leveraging Eskom’s procurement spend in a manner that allows flexibility within the business in order to accommodate government local development initiatives and policies" the following special conditions of tender will apply.

Special Conditions of this tender

The objective criteria of this package are to:

- Advance participation of Small businesses especially Black owned companies that are 50%+1 who are from Nkangala District Municipalities.
- The above will assist the business in achieving the BO Key Performance Area target.
To achieve the above objectives the following will apply:

- The invitation to tender will call for Black owned companies that are 50%+1 who are from Nkangala District Municipalities.

Supplier must comply with B-BBEE and only suppliers from Nkangala District Municipalities will be considered.

The local content is expected to be 100% local to South Africa, therefore all tenderers will be required to commit to this requirement in the contract shall they be a successful tenderer.

- [3.14] In addition, Eskom Holdings SOC Limited’s Representative will determine the evaluated tender price (if any) by adjusting the total of the Prices as follows:
  - Making the specified correction for arithmetical errors [3.12].
  - Excluding contingencies in any Activity Schedule.
  - Making an adjustment based on the application of the quantitative information entered by tenderers in the Contract Data provided by the Consultant to provisional amounts assessed by Eskom Holdings SOC Limited’s Representative.
  - Making an appropriate adjustment for any other acceptable variations, deviations, or alternative tenders submitted.
  - Making a comparison of the Nett Present Value of each adjusted tender based on the tendered programme (if provided) and prices, on the estimated effect of Price Adjustment Factors and rate of exchange fluctuations (if applicable) and on other evaluation parameters relating to uncertainty and risk.

- [3.19, 3.20, 3.22] The number of copies of signed contract documents to be supplied by Eskom Holdings SOC Limited is:
  - For the NEC Professional Services Contract: One (1)

4 Additional conditions of tender

Additional conditions of tender are:

NOTE:

- The tender must be submitted as two documents, one original and one identical copy.
- Please also make sure that you keep to time, tenders must be in the tender box no later than 10h00 am on 2016-10-27.
- Please make sure that you return all the returnable documents as per the tender documents.
- Failure to adhere to the above will lead to your tender being disqualified.
• Eskom Holdings SOC Limited standard condition of tender.

• Financial Conditions – the offered prices should be exclusive of VAT and Contract Price Adjustment.

• Upon evaluation of proposals received, a contract will be concluded with one supplier. Eskom will not be bound to accept the lowest or any proposal.

• The onus is upon the Supplier to ensure that copies of the documentation listed above are in his possession and that his proposal is submitted strictly in accordance with the documents concerned.

• All clarification questions and additional information sought during the tendering process will have to be submitted in writing. Written confirmation of the answers given and notes covering required questions will be issued, to all tenderers. These notes shall form part of the Tender Dossier and it will be the responsibility of the Tenderer to ensure that he/she receives the notes, which will be posted on the tender bulletin.

• Proposals shall be well organised, straightforward, clear and concise, and be responsive to the requirements of the Scope of Work.

• Please note that fax numbers and e-mail address on the Tender document are not for tender submission purpose, but for communication and/or clarification purpose.

NEGOTIATION AFTER TENDERING

Eskom reserves the right to enter into negotiations with one or more of the respondents.

CONFIDENTIALITY

The information contained in this document is of a confidential nature, and may only be used for purpose of responding to this Enquiry. This confidentiality clause extends to partners, whom you may decide to involve in preparing a response to this Enquiry. The Enquiry and any supporting documents submitted as part of your response will become the property of Eskom. Eskom will treat all information as received as confidential.

CONFLICT OF INTEREST

The suppliers must complete the declaration of interest form attached, to indicate that none of its personnel have any involvement or interest in Eskom and likewise no Eskom personnel have any involvement or interest in the respondent’s business as regards this Enquiry. It is part of the tender returnable.

CONDITIONS OF TENDERING

We deem that a submission of a tender in response to this invitation constitutes acceptance of the Standard Conditions of Tender and the additional terms contained in this Tender Data.
CHANGES, DELETIONS OR AMENDMENTS TO DOCUMENTATION

No changes, deletions or amendments are allowed to the Tender, Tender Conditions, NEC document or addendums. Separate submission / deviation sheet to be submitted where required.

DEVIATION SHEET

Tenderer’s to provide a Commercial Deviation Sheet listing any deviation from Tender Enquiry and NEC Contract document with relevant counter proposal. See appendix for Deviation Sheet format. Note: changes to Core NEC clauses are not an option.

FINANCIAL

Completed Price List

NEGOTIATION AFTER TENDERING

Eskom Holdings SOC Limited reserves the right to negotiate with any tenderer(s) prior to contract award.

SUPPLIER EVALUATION

Eskom reserves the right to do suppliers evaluation / accreditation to determine Suppliers ability to perform the required services prior to contract award.